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PMI Test Assumptions

Note: This is the list of **general** assumptions for the PMI 4th edition test. All bets are off after the test is updated....

- PMs are empowered and in control
- PMs always follow the PMBOK
- PMs are working large projects (+100 people, multi-national, long-term) and are there from beginning to end
- PMs put the best interests of the project ahead of themselves, (their careers) or even of their stakeholders
- PMs are operating within a Matrixed Organization
- PMs own the reserves (contingency, management) and are the managers of reserve (can release as they choose)
- PMOs exist and have authority over an organization's project
- Organizations retain all historical project information (work, costs, risks, OPAs, etc.)
- Critical Path - Assume Finish to Start Activities
- Critical Path - Assume "Total Float"
- Bar Charts assumed to not identify relationships between tasks
- Schedule compression is always part of the initial schedule development (prior to baselining)
- For earned value, burn rate is assumed to be linear based (flat line)
- A Project Management Plan is more than just a Gantt chart (documents "how" more than "what")
- Gold-plating (adding extra features/feature creep) is not supported / allowed
- You should assume you are the buyer unless specifically told otherwise
- You should assume you are the HR Supervisor (as opposed to the functional manager, ex: You don't need to budget for merit increases, etc.)
- PMI assumes the PM will exert Leadership (esp in conflict situations)
- PMI test assumes PM will have team-building exercises.
- Test assumes the project has multiple stakeholders.

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